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Date: Friday, 08 June 2018

Overview and Scrutiny
Town Hall
Castle Circus
Torquay
TQ1 3DR

Dear Member

OVERVIEW AND SCRUTINY BOARD - WEDNESDAY, 13 JUNE 2018

I am now able to enclose, for consideration at the Overview and Scrutiny Board to be held on Wednesday, 13 June 2018, the following reports that were unavailable when the agenda was printed.

Agenda No	Item	Page
4.	Minutes	(Pages 2 - 3)
7.	Revenue Budget Outturn - 2017/2018	(Pages 4 - 9)
8.	Capital Plan Outturn - 2017/2018	(Pages 10 - 13)
9.	Overview and Scrutiny Work Programme 2018/2019	(Pages 14 - 18)

Yours sincerely

Kate Spencer
Overview and Scrutiny Lead



Minutes of the Overview and Scrutiny Board

11 April 2018

-: Present :-

Councillor Lewis (C) (Chairman)

Councillors Barnby, Bent, Darling (S), Stocks, Sykes and Thomas (D)

(Also in attendance: The Elected Mayor and Councillors Ellery, Haddock, Parrott, Stockman and Tolchard)

60. Apologies

An apology for absence was received from Councillor Morey and it was reported that, in accordance with the wishes of the Conservative Group, the membership of the Board had been amended to include Councillor Thomas (D) in place of Councillor Bye.

61. Minutes

The minutes of the meeting of the Board held on 14 March 2018 were confirmed as a correct record and signed by the Chairman.

62. Parkfield

The Board considered the report from the Director of Children's Services on the future use of the Parkfield site (including MyPlace). It was noted that a sustainable solution was likely to comprise a number of elements taken together to secure viability in the short term but with the potential to grow over time.

It was proposed that the Medical Tuition Service should relocate from Halswell House to MyPlace and that a user group be established to ensure the continued development of youth and community provision within the site.

Representatives from the community also addressed the Board on their proposals in relation to the future of the Parkfield site.

Resolved: (i) that the proposal to relocate the Medical Tuition Service in MyPlace, Parkfield, Paignton be supported;

(ii) that the proposal to fund the capital expenditure associated with (i) above from any unallocated sums within the existing Children's Services Capital Programme and up to £600,000 of prudential borrowing funded from any future premises savings and any shortfall being included in the 2019/2020 revenue budget be supported;

- (iii) that the establishment of the Torbay Youth Trust be supported;
- (iv) that the creation of a Parkfield User Group comprising representatives of young people, the Youth Trust, the Medical Tuition Service, Paignton Town Community Partnership, Torbay Community Development Trust, Torbay Community Partnerships and the Overview and Scrutiny Board be supported;
- (v) that the Parkfield User Group be established as soon as possible and be asked to consider how the use of MyPlace can be maximised; and
- (vi) that the Audit Committee be requested to review whether the Corporate Risk Register appropriately reflects all of the Council's current risks.

63. Overview and Scrutiny Board Annual Report

Resolved: that the Annual Report be approved and forwarded to the Council for consideration.

Chairman



Meeting: Overview and Scrutiny Board

Date: 13 June 2018

Wards Affected: All Wards

Report Title: Budget Monitoring 2017/18 – Quarter Four (subject to Audit)

Is the decision a key decision? No

When does the decision need to be implemented? n/a

Executive Lead Contact Details: Mayor Oliver, mayor@torbay.gov.uk

Supporting Officer Contact Details: Martin Phillips, Head of Finance,
Martin.phillips@torbay.gov.uk, 01803 207285

1. Purpose and Introduction

- 1.1. This report provides a high level budget summary of the Council's revenue and capital income and expenditure for the financial year 2017/18. The outturn is subject to external audit.
- 1.2 As at the end of quarter four (year-end) 2017/18 the Council's **Revenue** budget is an over spend of £1.7m primarily as a result of expenditure pressures in children's social care. As approved in the 2018/19 Review of Reserves report (Council February 2018) this will be funded from the CSR Reserve.
- 1.3 The **Capital** Plan Budget totals £328 million over the 4 year period of which £135 million relates to 2017/18 and £138 million relates to 2018/19. Of the £135m capital expenditure of £121m was incurred in 2017/18, of which £99m related to the purchase of Investment Properties.
- 1.4 Under the officer scheme of delegation the Chief Finance Officer has approved the carry forward of unspent capital budgets (for expenditure or work in progress, together with their funding) from 2017/18 to 2018/19.

2. Recommendation (s) / Proposed Decision

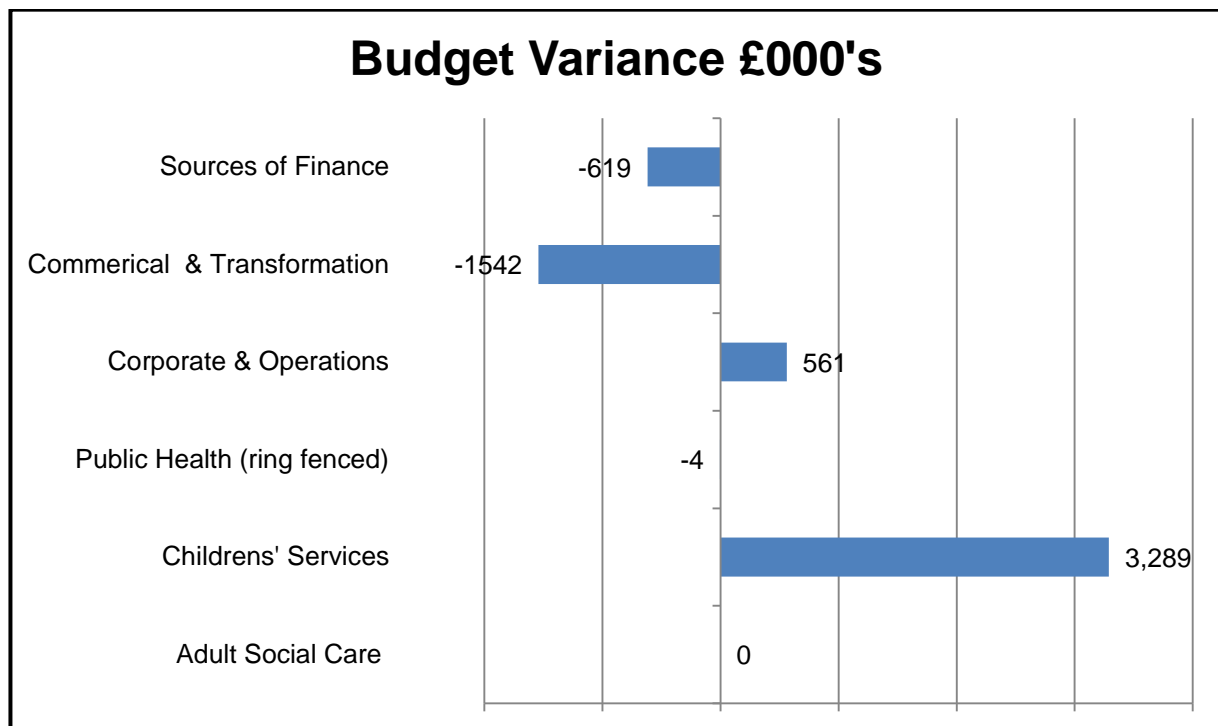
- 2.1 That the Board consider the outturn position and make any comments and/or recommendations to the Council.

3. Reason for Recommendation/ Proposed Decision

- 3.1 Report for review and information.

4. 2017/18 Revenue Budget Summary Position

- 4.1 As at Quarter 4 the Council's revenue budget is an over spend of £1.7m, primarily a result of service demand in Children's Services, offset in part by under spends or additional income on other services and additional grant in relation to NNDR. A bar chart summarising the budget variance by service for 2017/18 is as follows:



The budgets are presented in line with the Council management structure that was applicable from November 2017.

Investment Property

- 4.2 In the fourth quarter 2017/18 the Council committed to purchase two further properties with a total purchase cost of £18m at gross yields of 5.75% and 5.78%.

Sources of Finance

- 4.3 In April 2018 the Council was notified of £0.5m of additional "section 31" grant from MHCLG primarily in respect of changes in thresholds to small buses rates relief. This is funding that is in excess of the amount of grant estimated for the year.

Statement of Accounts 2017/18

- 4.4 The Council's statutory accounts for 2017/18 were "authorised for issue" on the 31st May in line with legislation. The Accounts are available on the Council's website and are currently being audited by the Council's external auditor, Grant Thornton.

4.5 Detailed Position

The budget position for each service is shown in the table below:

Service	2017/18 Budget			Full Year Variance
	Expenditure £000s	Income £000's	Net £000's	£000's
Adult Social Care	49,554	(10,757)	38,797	0
Children's Services	77,506	(48,856)	28,650	3,289
Public Health	11,115	(1,479)	9,636	(4)
Joint Commissioning	138,175	(61,092)	77,083	3,285
Business Services	30,138	(17,696)	12,442	295
Community Safety	3,905	(1,439)	2,466	17
Corporate Services	5,764	(1,549)	4,215	360
Customer Services	73,716	(70,225)	3,491	1
Investment Properties	3,985	(4,862)	(877)	(112)
Corporate Services and Operations	117,508	(95,771)	21,737	561
Business Development	11,073	(2,414)	8,659	(549)
Financial Services	18,936	(16,634)	2,302	(957)
Transformation	727	(421)	306	(36)
Commercial Services and Transformation	30,736	(19,469)	11,267	(1,542)
Gross Revenue Budget	286,419	(176,332)	110,087	2,304
Sources of Funding	-	(110,087)	(110,087)	(619)
Net Revenue Budget	286,419	(286,419)	0	1,685

A narrative of the position in each service area is as follows:

Service	Variance to Budget £m	Main Variances in 2017/18
Adult Social Care	0	Fixed payment agreed with ICO for 2017/18
Children's Services	3.3	<p>As previously reported continued financial pressures in relation to looked after children numbers which increased in the last quarter of the year.</p> <p>The schools' higher needs block in the Dedicated Schools Grant has been under financial pressure as a result of an increasing level of referrals from schools for higher needs support for children resulting in an over spend in 2017/18 of £1.0m. The Council does not receive any funding for schools therefore the over spend will remain in the DSG to be funded in future years and is not a cost the Council will fund. The Council will continue to work directly with schools to jointly work on a solution to this issue.</p>
Public Health	0	Ring fenced budget
Commercial Services and Transformation	(1.5)	Savings in pension payments (both discretionary and deficit related) based on actual expenditure and pension costs invoiced by Devon County Council, the release of a number of contingency budgets and both lower than expected waste tonnages and payment to provider for concessionary fares based on actual numbers provided by suppliers at year end.
Corporate and Operations	0.5	<p>Over spend in a number of services: Including on coroner, legal services, elections, spatial planning, printing services, CCTV, Torre Abbey and events.</p> <p>Offset by additional confirmed investment properties to date, salary savings and part year savings from the new contract with Parkwood Leisure for Torbay Leisure Centre and the Velopark.</p>
Sources of Funding	(0.6)	Additional s31 grant and NNDR Top Up Grant in relation to Business Rates
Total	1.7	Projected over spend to be funded from CSR reserve

5. Balance Sheet issues

Borrowing

- 5.1 Since end of December 2017 to end of the financial year, the Council has not borrowed any further funds. Total borrowing as at 31st March remained at £273m.

Council Subsidiary Companies

- 5.2 The Council has interests in a number of companies. The financial performance for 2017/18 of these companies is included in the Council's unaudited statement of accounts (link below).

<http://www.torbay.gov.uk/council/finance/statement-of-accounts/>

6. Capital Plan Summary Position

- 6.1 The Capital Plan Budget total £328 million over the 4 year period of which £135 million relates to 2017/18 and £138 million relates to 2018/19. Of the £135m capital expenditure of £121m was incurred in 2017/18 of which £99m related to the purchase of Investment Properties.
- 6.2 Appendix One shows the expenditure on each scheme in 2017/18 compared to level of spend estimated at quarter three. The final column shows the balance that will be carried forward to fund capital expenditure in future years.

7.1 Protecting Children

- 7.2 Spend of £1.8m in 2017/18 including ongoing repairs and maintenance for schools, enhancements at both Ellacombe and White Rock early years provision plus an enhancement at Torquay Academy.

7.3 More Prosperous Torbay

- 7.4 Spend of £16.5m in 2017/18 including £6.4m of transport improvements including £3.5m on the Western Corridor scheme, £0.7m of cliff reinforcement works at Hollicombe, £4m loan to South Devon College and £5m on employment space at White Rock. Work has started on a number of schemes includes Oxen Cove jetty and the EPIC development.

7.5 Attractive and Safe Place

- 7.6 Spend of £1.7m including Princess Gardens Fountain, Torquay Town Dock pontoons, Hollicombe Cliff rock armor and the first tranche of the loan to Parkwood Leisure for improvements to Clennon Valley.

7.7 Supporting Vulnerable Adults

- 7.8 Spend of £1.0m on Disabled facility Grants and £0.5m of capital funding provided to the ICO as part of the risk share agreement for adult social care.

7.9 Corporate Support

- 7.10 Spend of £1.1m including £0.4m IT purchases and £0.4m on office accommodation improvements to Electric House (£0.4m)

7.11 Investment Properties

- 7.12 Spend of £99.5m in the year. The expenditure reflects the purchase of investment properties at Ferndown, Oxford, Medway and Exeter and a loan to a care home provider.

8 Receipts & Funding

- 8.1 The funding identified for the latest Capital Plan budget is shown in Appendix 1. This is based on the latest prediction of capital resources available to fund the budgeted expenditure over the next 4 years. The main source of funding in 2017/18 was £109m from prudential borrowing. Of this £99m related to the funding of the purchase of Investment Properties.

9. Grants

- 9.1 Since the last Capital update (Quarter 3 2017/18) reported to Council in February 2018, the Council has been notified of the following capital grant allocation:
- 1) £0.160m additional “pot hole” funding for 20147/18. This will be allocated to the transport capital budget.
 - 2) £3.976m from the MHCLG Land Release Fund. This is to enable by 2020 or earlier the “release of land for housing” on three sites fully owned by Torbay: £0.900m for Victoria Square, £1.100m Preston Down Road and £1.976m Collaton St Mary.

10. Capital Receipts

- 10.1 The approved Plan relies on the use of £3.4m capital receipts. The Council already holds a capital receipts reserve of £2.1 m at 31 March 2017 and a further £0.7m was received by the end of March 2018, of which £0.2m was “right to buy” receipts to be reserved for housing, leaving a target of £0.8m still to be achieved.

11. Capital Contributions – S106 & Community Infrastructure Levy

- 11.1 Income from capital contributions in 2017/18 amount to £0.4 million.

Appendices:

Appendix 1 - Capital Plan expenditure and funding summary – Quarter Four 2017/18

CAPITAL PLAN - QUARTER 4 2017/18 - EXPENDITURE

Appendix 1

	Latest Est Scheme Cost	Expend in Prev Years (active schemes only)	Actuals & Commitments 2017/18 Qtr3	Capital Plan Outturn June 2018			
				Total 2017/18 Revised	Total 2017/18 Outturn	Total 2017/18 Variance	Reprofile to 2018/19
= Approved Prudential Borrowing schemes	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Protecting children and giving them the best start in life							
Brookfield House Site	550	465	23	64	12	52	52
Capital Repairs & Maintenance 2014/15 (incl. Furzeham)	752	668		9		9	9
Capital Repairs & Maintenance 2015/16	205	21	1	0		0	0
Capital Repairs & Maintenance 2016/17 & 2017/18	866		364	704	382	322	322
Cockington Primary expansion	3,149	3,074		7		7	7
Devolved Formula Capital			127	223	146	77	77
Early Years - Ellacombe Academy Nursery	746		662	432	211	221	221
Early Years - White Rock Primary Nursery	420		340	400	385	15	15
Education Review Projects			28	82	51	31	31
Ellacombe Primary expansion	558	469	11	12	12	0	0
New Paignton Primary school	509	2		122	1	121	121
Paignton Academy Places - mobiles	483	1	2	2	2	0	0
Secondary School places	2,357	185	1,571	687	492	195	195
Special Provision Fund	500			0		0	0
Torbay School Relocation	2,800	35	12	30	12	18	18
Whiterock Primary expansion	3,930	3,574	42	43	44	(1)	
Youth Modular Projects	409	372		37		37	37
	27,100	8,866	3,183	2,854	1,750	1,104	1,105
Working towards a more prosperous Torbay							
Brixham Harbour Fendering	75			75	6	69	69
Claylands Redevelopment	10,400	0	173	478	162	316	316
DfT Better Bus Areas	462	263	2	87		87	87
DfT Local Sustainable Transport Fund (Ferry/Cycle)	1,643	1,639	4	4	4	0	0
Edginswell Business Park	6,620		49	3,000	25	2,975	2,975

CAPITAL PLAN - QUARTER 4 2017/18 - EXPENDITURE

Appendix 1

				Capital Plan Outturn June 2018			
	Latest Est Scheme Cost	Expend in Prev Years (active schemes only)	Actuals & Commitments 2017/18 Qtr3	Total 2017/18 Revised	Total 2017/18 Outturn	Total 2017/18 Variance	Reprofile to 2018/19
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
PF	= Approved Prudential Borrowing schemes						
PF	Employment Space	6,644	0	6,607	5,644	5,011	633
PF	Investment Fund	200,000	21,054	97,078	99,490	98,691	799
PF	NGP - Torbay Innovation Centre Ph 3 (EPIC)	7,740	696	526	2,134	701	1,433
	Old Toll House, Torquay	150	4	5	146	5	141
PF	Oxen Cove Landing Jetty	1,967		253	67	120	(53)
	Oxen Cove Shellfish processing facility -design work	400			100	0	100
PF	South Devon College - Loan	4,000		4,000	4,000	4,000	0
PF	South Devon Highway - Council contribution	20,224	12,670	49	1,361	238	1,123
PF	Street Lighting - Energy reduction Ph2	1,132	1,131	2	0	(2)	2
PF	TEDC Capital Loans/Grant	2,690	1,327		725	0	725
PF	Town Centre Regeneration Programme	25,000			1,000	0	1,000
	Transport - Edginswell Station	520	511	9	10	9	1
	Transport Integrated Transport Schemes			217	875	681	194
	Transport Structural Maintenance			639	1,708	1,785	(77)
	Transport - Torquay Gateway Road Improvements	2,925	604	307	150	57	93
	Transport - Torquay Town Centre Access	625	208	55	327	116	211
	Transport - Tweenaway Junction	4,871	4,871	26	0	28	(28)
	Transport - Western Corridor	10,603	1,571	5,759	3,249	3,466	(217)
PF	Upton Place, Lymington Road (Student Accom - Town Hall Car Park)	14,200			200	0	200
	Whiterock Business Park - Land swap				63	63	0
		322,816	46,549	115,760	124,893	115,166	9,727
	Ensuring Torbay remains an attractive and safe place to live and visit						
	Babbacombe Beach Road	70	0		70	0	70
	Beacon Quay Toilets refurbishment	117	106	40	11	30	(19)
PF	CCTV equipment	385	0		385		385
	Clennon Valley Sport Improvements	70	1	1	69	1	68
	Flood Alleviation - Cockington	328			10	6	4

CAPITAL PLAN - QUARTER 4 2017/18 - EXPENDITURE

Appendix 1

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				Total 2017/18 Revised	Total 2017/18 Outturn	Total 2017/18 Variance	Reprofile to 2018/19
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
PB = Approved Prudential Borrowing schemes							
Flood Alleviation - Monksbridge	412			12	10	2	2
Flood Defence schemes (with Env Agency)	686	630	16	56		56	56
PB Freshwater Cliffs Stabilisation	375	359	11	16	(29)	45	45
Haldon Pier - Structural repair Phase I&2	3,064	3,045	20	18		18	18
Harbour Workboat	45	34	11	11	10	1	
Hollicombe Cliffs Rock Armour	1,544	689	623	855	641	214	214
PB Paignton Harbour Lights Redevelopment	600	0		0		0	0
PB Parkwood Loan re Torbay Leisure Centre	1,701	0		701	515	186	186
Princess Gardens Fountain	122		155	122	117	5	5
Princess Pier - Structural repair (with Env Agency)	1,744	0	133	544	85	459	459
PB Public Toilets Modernisation Programme	1,032			100	0	100	100
Torbay Leisure Centre - structural repairs	545	541		3		3	
Torre Abbey Renovation - Phase 2	5,010	4,992		18		18	18
Torre Valley North Enhancements	127	22	20	105	18	87	87
Torquay Harbour -Town Dock Pontoons replacements	260		15	260	263	(3)	
	18,237	10,419	1,045	3,366	1,667	1,699	1,717
Protecting and supporting vulnerable adults							
Adult Social Care	1,553	922		631	589	42	42
Affordable Housing	2,624			0	1	(1)	
PB Housing Rental Company - Loan	25,000			0		0	0
Sanctuary HA - Hayes Road Pgn	500	250		250		250	250
Disabled Facilities Grants			572	1,266	954	312	312
Empty Homes Scheme	500	43		0		0	0
Private Sector Renewal				0		0	0
	30,177	1,215	572	2,147	1,544	603	604

CAPITAL PLAN - QUARTER 4 2017/18 - EXPENDITURE

Appendix 1

				Capital Plan Outturn June 2018			
	Latest Est Scheme Cost	Expend in Prev Years (active schemes only)	Actuals & Commitments 2017/18 Qtr3	Total 2017/18 Revised	Total 2017/18 Outturn	Total 2017/18 Variance	Reprofile to 2018/19
PP = Approved Prudential Borrowing schemes	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Corporate Support							
PP Corporate IT Developments	1,000	1	352	700	416	284	284
PP Council Fleet Vehicles	463	322		141	11	130	130
PP Essential Capital repair works	2,625	0		225		225	225
Enhancement of Development sites	299	96	9	53	29	24	24
Flexible Use of Capital Receipts (NB. not capital expenditure)	300	0		300	300	0	0
Office Rationalisation Project - Electric House refurb	700	0		500	326	174	174
Payroll Project	370	348	6	22	11	11	11
Capital from Revenue					51	(51)	(51)
General Capital Contingency	631	0		0		0	0
	6,388	767	367	1,941	1,144	797	797
TOTALS		67,816	120,927	135,201	121,271	13,930	13,849
CAPITAL PLAN - QUARTER 4 2017/18 - FUNDING							
Unsupported Borrowing				117,945	109,052	8,893	
Grants				13,610	10,446	3,164	
Contributions				640	300	340	
Reserves				1,594	742	852	
Revenue				414	441	(27)	
Capital Receipts				998	290	708	
Total				135,201	121,271	13,930	0

Work Programme 2018/2019

Over the course of the year, further issues will be added to the Work Programme as they arise. Issues may also be escalated from Liaison Meetings to Briefing Meetings to Task-and-Finish Groups to the Board.



Timetable of Meetings

Date	Meeting	Issue	Key Lines of Enquiry	Attendees	Notes/Outcomes
13 June 2018	Board	Election of Chairman			
		Appointment of Vice-chairman			
		Transformation Project – Future of TOR2 Services			
		Revenue Budget Outturn 2017/2018			
		Capital Plan Outturn 2017/2018			
		Overview and Scrutiny Work Programme			
25 June 2018	Spotlight Review	Neighbourhood Policing	What crime, safety and anti-social behaviour issues are communities in Torbay experiencing? What value does your neighbourhood policing team bring to your community? How important is your PCSO to this role? What changes are being proposed to neighbourhood policing in Torbay and how will priorities be identified?	Chief Constable Local Area Commander Office of the Police and Crime Commissioner Community Partnership	Representations sought from Community Partnerships

Date	Meeting	Issue	Key Lines of Enquiry	Attendees	Notes/Outcomes
			<p>What does good community policing look like?</p> <p>How does that reflect what we have in Torbay?</p> <p>How are we preventing crime within the new model of policing in Torbay?</p>	<p>representatives Youth Service</p>	
11 July 2018	Board	Adult Social Care Local Account		<p>Executive Lead for Adult Services Director of Adult Services and Housing</p>	
		Draft Joint Health and Wellbeing Strategy	<p>Does the proposed Joint Health and Wellbeing Plan fit within the context of the Council's Policy Framework?</p> <p>Does it fit within the context of the wider partnership work around health and wellbeing?</p>	<p>Chairman of the Health and Wellbeing Board</p>	
		Torbay Destination Management Plan	<p>What action has been taken to deliver the Destination Management Plan?</p> <p>What outcomes have been achieved to date?</p> <p>How are attractions across Torbay (in the private and public sector) working together to maximise income?</p>	<p>Executive Lead for Tourism TDA Chair of the Culture Board Chair of English Riviera Attractions</p>	
12 September 2018	Board	Education Outcomes in Torbay	<p>What is the role of the Local Education Board in Torbay?</p> <p>What has it achieved to date? What are its milestones for the coming 18 months?</p> <p>How are we ensuring that young people</p>	<p>Chair of the Local Education Board Director of Children's</p>	

Date	Meeting	Issue	Key Lines of Enquiry	Attendees	Notes/Outcomes
			<p>are achieving the best they can? How are we linking schools with businesses in Torbay?</p>	<p>Services TDA</p>	
		Budget Monitoring – Quarter 1		Elected Mayor	
		Town Centre Regeneration Programme	<p>What progress has been made on this Programme? What are the milestones for 2018/2019? What are the risks associated with the Programme and how are they being mitigated? How is the Programme gearing up to the potential loss of major stores in our town centres? How is the Programme being linked to the work of the Investment and Regeneration Committee?</p>	<p>Director of Adults and Housing Executive Leads for Housing</p>	<p>Call for evidence required from Councillors, local communities and residents associations – follow up from call for evidence of top five issues in your ward</p>
28 November 2018	Board	Health and Social Care in Torbay	<p>What impact has the Local Care Partnership had in Torbay? What has been the added value? What is the current position in relation to the acute services review? How effective are Torbay’s intermediate care and re-ablement services? How are Wellbeing Co-ordinators reaching out the most vulnerable in Torbay? And how are they working with Community Builders? What impact are advances in IT and other</p>		

Date	Meeting	Issue	Key Lines of Enquiry	Attendees	Notes/Outcomes
			health technologies having in Torbay?		
		Budget Monitoring – Quarter 2		Elected Mayor	
12 December 2018	Board	Review of Priorities and Resources	To agree the conclusions and recommendations arising from the Review of Priorities and Resources		
30 January 2019	Board	Strategic Agreement between Torbay Council, the CCG and the ICO			
		Budget Monitoring – Quarter 3			
20 February 2019	Board	Town Centre Regeneration Programme	Have the milestones for 2018/2019 been met? What are the current risks to the Programme and how are they being mitigated? What are the outcomes that will be achieved during 2019/2020?		
27 March 2019	Board	Overview and Scrutiny Board – Annual Report			

Task-and-Finish Groups

Topic	Scope	Initial Key Lines of Enquiry
Partnership working with Citizens' Advice Bureau	To ensure that partnership working between the Council and Torbay Citizens' Advice Bureau is maximised.	<p>What formal and informal arrangements already exist between the Council and the CAB?</p> <p>How would the CAB like to see its partnership with the Council extended?</p> <p>How can the Council and CAB work more efficiently together?</p> <p>Is there an opportunity for other partner agencies in Torbay to better work in partnership with the CAB (for instance what is the relationship like with the FAB Team)?</p>
Partnership working with Torbay Community Development Trust	<p><u>Phase 1</u></p> <p>To review the outcomes achieved by the Torbay Community Development Trust</p>	<p>What formal and informal arrangements already exist between the Council and the CDT?</p> <p>How does the Council measure whether it receives value for money from the CDT?</p> <p>How does the CDT act as a facilitator for the community?</p> <p>How can the Council utilise CDT as an advocate within the community?</p> <p>Has the CDT's work on its Ageing Well project clouded the delivery of its original terms of reference?</p>
	<p><u>Phase 2</u></p> <p>To consider how the Council can develop a consistent approach to how community groups can support the Council in improving the public realm and other outdoor spaces</p>	<p>What is the range of organisations, community groups and friends groups across Torbay?</p> <p>What is the current position in relation to community groups supporting the Council in improving the public realm?</p> <p>How can a consistent and sustainable approach be developed?</p> <p>How can community groups be facilitated to act?</p> <p>How can we work with partners to facilitate this approach?</p> <p>How can the Community Development Trust facilitate this?</p>
	<p><u>Phase 3</u></p> <p>To consider the role of the Community Partnership and how to ensure the Council maximises community engagement</p>	<p>What would an effective community engagement strategy look like in Torbay?</p> <p>How can we ensure that the Council is engaging with the hard to reach groups (including younger people, those in areas of deprivation etc)?</p> <p>How can the Community Development Trust facilitate this?</p>
Bus Services in Torbay	To review the current levels of bus subsidies and concessionary fares in Torbay in comparison with other authorities	<p>What is the current situation in relation to subsidised bus routes?</p> <p>Are there any implications for bus routes as a result of the Council's changes to the concessionary fares formula?</p> <p>What do other authorities pay in concessionary fares?</p>